

January 16, 2025

**BSE Limited** 

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai – 400 001

**Scrip Code: 542760** 

**National Stock Exchange of India Limited** 

Exchange Plaza

Bandra Kurla Complex

Bandra (East), Mumbai – 400 051

**Symbol: SWSOLAR** 

Sub.: Investor presentation on the Unaudited Standalone and Consolidated Financial

results of Sterling and Wilson Renewable Energy Limited ("the Company") for

the quarter and nine months ended December 31, 2024

Ref.: Regulation 30 read with Part A of Schedule III of SEBI (Listing Obligations and

**Disclosure Requirements) Regulations, 2015** ("Listing Regulations")

Dear Sir/ Madam,

Pursuant to the Listing Regulations, please find enclosed herewith a copy of the Investor presentation on the Unaudited Standalone and Consolidated Financial results of the Company for the quarter and nine months ended December 31, 2024.

Request you to take the same on record.

Yours faithfully,

For Sterling and Wilson Renewable Energy Limited

Jagannadha Rao Ch. V.

**Company Secretary and Compliance Officer** 

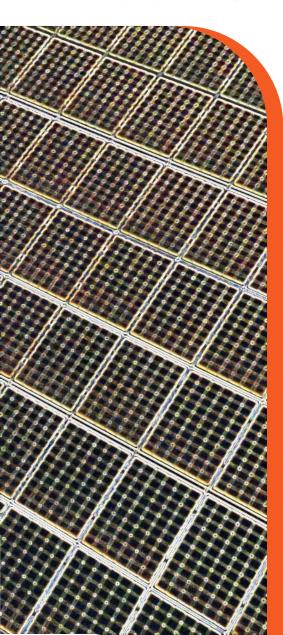
Encl.: As above

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## Disclaimer





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Forward looking statements are based on the current beliefs and expectations of the Company regarding future events, and are subject to various risks and uncertainties, many of which are difficult to predict. Actual results may differ materially from anticipated results due to factors beyond the Company's control. Such risks and uncertainties include, but are not limited to, challenges to intellectual property, competition from other products, adverse litigation or government action, and changes to laws and regulations applicable to our industry. This Presentation also contains certain financial and operational information relating to the Company that is based on management estimates. These estimates are based on management's past experience and subjective judgment, and the manner in which such estimates are determined may vary from that used for the preparation and presentation of similar information provided by other companies engaged in the sector in which our Company operates. Neither the Company nor its affiliates or advisors or representatives nor any of their respective affiliates or any such person's officers or employees guarantees that the assumptions underlying such forward-looking statements or management estimates are free from errors nor does either accept any responsibility for the future accuracy of the forward-looking statements contained in this Presentation or the actual occurrence of the forecasted developments.. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions, regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in c





## **Leading Solar EPC and O&M Solutions Provider**

We offer Design, Detailed Engineering, Procurement, Construction, Installation, Commissioning and Operations & Maintenance services under turnkey EPC and BoS (Balance of System) solutions for utility-scale, rooftop and floating solar power projects. We also offer solar plus storage solutions.

OPERATIONAL EXCELLENCE

OS

SO

GIG

2,5

EPC Portfolio
21.7 GWp

O&M Portfolio **8.8 GWp** 

Global Manpower **2,269** 

GLOBAL RECOGNITION

**1,177 MWp** One of the world's largest single location PV plant

Regional presence across

28 countries Significant cost benefit and timely execution

DOMESTIC POWERHOUSE

EPC and O&M of NTPC **3GW+ in 2 projects**Executing one of India's

largest PV plants at Khavda, Gujarat

Consistently bagging repeat orders from large domestic Private IPPs and major PSUs

Market
Leading Solar EPC
solutions provider in the world

Leading Solar O&M player globally

Leading Solar EPC player in India

## Journey

### A GLOBAL LEADER IN SOLAR EPC IN 8 YEARS



### 2013

turnkey EPC project Started international

### 2016

Diversified into Rooftop Solar

Started third-party O&M services

### 2018

Expanded operations in Australia by acquiring a controlling stake in GCO **Electrical Pty Ltd** 

### 2020

Ranked 2nd largest O&M player in the world by Wood Mackenzie

### 2022

Reliance New Energy acquired 40% stake in Sterling and Wilson Renewable Energy Limited

Awarded one of the largest domestic EPC contract of 1.6 GW by NTPC

### 2024

Achieved highest unexecuted order value in history of company of more than INR 10.500 cr in October 2024

Completed our first

solar operations

### 2017

Demerger of S&W Solar from S&W Group

Incorporated a subsidiary in Spain

Started operations in USA

Bagged world's largest single location solar EPC project in Abu Dhabi

### 2019

Listed on BSE and NSE

Commissioned our first floating solar project of 450 kWp

Ranked No. 1 solar EPC in the world by IHS Markit

### 2021

Expanded our offerings to include Hybrid Energy, Energy Storage and Waste-to-Energy solutions.

### 2023

Achieved a second consecutive mega order (1,500 MW) from NTPC

### 2011

Ventured into solar EPC business

### 2015

Recognized as the largest Indian solar EPC player

Largest single-axis tracker plant in India (60 MWp)

## Why Us | WHAT DIFFERENTIATES US



### **Expeditious**

Quick Decision Making & well-defined internal processes leading to timely execution

### **Experience**

Strong Track Record of executing complex & large-scale EPC projects leading to high customer retention and repeat business

### **Talent Pool**

Strong in-house Design and Engineering team providing customized solutions

### **Cost Effective**

Leveraging the Low-Cost India Base for global execution providing cost competitive solutions

### **Global Presence**

One of the only Global Pure-Play Solar EPC players with a significant presence and operational experience across geographies

### **Strong Relationships**

A Bankable Player with strong relationships with customers and other key stakeholders

## Our Presence

### **ACROSS THE GLOBE**





.... .............

20 Countries

# Financial Highlights



3Q FY 2025



## Financials

## STERLING & WILSON

### KEY HIGHLIGHTS FOR 3Q FY25

- Unexecuted order value at ~INR 10,167 crore as of December 2024 compared to ~INR 8,084 crore as of Mar 2024
  - Company has received two new orders/LOA in two domestic projects worth ~INR 1,465 crore in 3QFY25
  - Received LOA for a BOS package of 625 MW DC from a large PSU in Gujarat
  - Received BOS order for 396 MW DC project in Rajasthan
- Company achieves second highest quarterly revenue since listing and highest quarterly revenue post-Covid
  - Consol revenues up 215% YoY and 78% QoQ in 3QFY25 to INR 1,837 crore
  - 9MFY25 Gross margins at 10%
  - Operational EBITDA at INR 90 crore in Q3 vs INR 23 crore in Q2 and INR 21 crore in Q1
  - Q3FY25 PBT of INR 41 crore higher 105% sequentially

- Gross Borrowings have declined sequentially aided by receipt of indemnity proceeds (~INR 109 crore) in Nov 2024
  - Total net debt of ~INR 175 crore as of Dec 2024 compared to ~INR 326 crore as of Sep 2024
- Execution scale up in 2HFY25
  - Scale-up has been re-aligned with domestic customer requirements
  - Utilization of INR 500 cr IREDA facility
  - Negotiating open credit from key vendors
  - Fresh sanctions of NFB limits from new banks / FIs

## Financials

## TERLING & WILSON

### CONSOLIDATED PROFIT & LOSS – 3Q FY25

| INR Crore                 | Q3FY25 | Q3FY24  | Q2FY25 | FY2024     | FY2023  |
|---------------------------|--------|---------|--------|------------|---------|
| Revenue from Operations   | 1,837  | 583     | 1,031  | 3,035      | 2,015   |
| Gross Margin              | 172    | 65      | 104    | 313        | (745)   |
| Gross Margin %            | 9.4%   | 11.2%   | 10.1%  | 10.3%      | NM      |
|                           |        |         |        |            |         |
| Other Income              | 2      | 18      | 5      | 39         | 36      |
|                           |        |         |        |            |         |
| Recurring Overheads       | 82     | 81      | 81     | 326        | 365     |
| Recurring Overheads %     | 4.5%   | 14.0%   | 7.9%   | 10.7%      | 17.3%   |
| On and the selection of   | 00     | (4.7)   | 00     | (4.0)      | (4.440) |
| Operational EBITDA        | 90     | (16)    | 23     | (13)       | (1,110) |
| Margin %                  | 4.9%   | NM      | 2.2%   | NM         | NM      |
| Non-recurring Overheads / | 20     | 0       | (12)   | 6          | 17      |
| (income)                  | 20     | O       | (12)   | O          | 17      |
|                           |        | _       |        |            | 4       |
| Forex gain / (loss)       | 1      | 8       | 11     | 34         | (26)    |
| D I EDITO A               | 70     | 40      | 54     | <i>5.4</i> | (4.0(5) |
| Reported EBITDA           | 73     | 10      | 51     | 54         | (1,065) |
| EBITDA Margin %           | 4.0%   | 1.7%    | 4.9%   | 1.8%       | NM      |
| EBIT                      | 70     | 6       | 47     | 37         | (1,038) |
| EBIT Margin %             | 3.8%   | 1.0%    | 4.6%   | 1.2%       | NM      |
|                           | 0,0,0  | 2.0,0   |        |            |         |
| PBT                       | 41     | (61)    | 20     | (172)      | (1,179) |
| PBT Margin %              | 2.2%   | (10.4%) | 1.9%   | NM         | NM      |
|                           |        |         |        |            |         |
| PAT                       | 17     | (62)    | 9      | (211)      | (1,175) |
| PAT Margin                | 0.9%   | (10.7%) | 0.8%   | NM         | NM      |

| INR Crore                   | Q3FY25 | Q2FY25 | Q1FY25 | 9MFY25 | FY2024 |
|-----------------------------|--------|--------|--------|--------|--------|
| Revenue from Operations     |        |        |        |        |        |
| - International EPC         | 345    | 36     | 26     | 407    | 400    |
| - Domestic EPC              | 1,431  | 935    | 832    | 3,198  | 2,425  |
| - Operation and Maintenance | 61     | 60     | 57     | 178    | 210    |
| Total                       | 1,837  | 1,031  | 915    | 3,783  | 3,035  |
|                             |        |        |        |        |        |
| Gross margin                |        |        |        |        |        |
| - International EPC         | 19     | 2      | 2      | 23     | 26     |
| - Domestic EPC              | 138    | 85     | 83     | 306    | 253    |
| - Operation and Maintenance | 15     | 17     | 17     | 48     | 34     |
| Total                       | 172    | 104    | 102    | 378    | 313    |
| Gross margin %              | 9.4%   | 10.1%  | 11.1%  | 10.0%  | 10.3%  |

- Revenue has grown 215% YoY in Q3, and 78% QoQ aided by higher execution pace in Domestic and International EPC projects
- Q3 Gross margins came in at 9.4% and ~10% for 9MFY25 compared to FY24 gross margin of 10.3%. Gross margins are likely to continue to trend at ~10%
- ▶ Domestic EPC gross margin has improved to ~9.7% in Q3 versus ~9.1% In Q2
- International EPC gross margin in 3Q was impacted by cost incurred to achieve final project closure in a legacy project. Recurring margins are ~11%
- Operational EBITDA seen at ~INR 90 crore in Q3 vs INR 23 crore in Q2 and INR 21 crore in Q1, reflective of operational leverage and efficiencies
- ▶ Q3 PBT of INR 41 crore higher by 105% sequentially
- Q3 PAT of INR 17 crore while significantly higher (both YoY and QoQ) remains impacted by a non-cash deferred tax asset charge of INR 18 crore

## Financials

## TERLING & WILSON

### CONSOLIDATED BALANCE SHEET - DECEMBER 2024

| INR Crore  | Dec-24 | Mar-24 |
|--|--------|--------|
| Sources of Funds                                   |        |        |
| Shareholders' Funds                                | 958    | 955    |
| Borrowings from Banks (net)                        | 175    | 116    |
|  | 1,133  | 1,071  |
| Application of Funds                               |        |        |
| Fixed assets (including right to use assets)       | 48     | 56     |
| Net Working Capital                                | (362)  | (585)  |
| Deferred tax, direct and indirect tax assets (net) | 441    | 490    |
| Other assets / (liabilities)                       | 1,006  | 1,110  |
| Total  | 1,133  | 1,071  |

| Breakdown of Net Working Capital (INR Crore) | Dec-24 | Mar-24 |
|--|--------|--------|
| Current Assets                               | 2,789  | 2,048  |
| Inventories                                  | 3      | 1      |
| Receivables (including unbilled)             | 2,422  | 1,981  |
| Receivable days                              | 120    | 238    |
| Advances to suppliers                        | 364    | 66     |
| Current Liabilities                          | 3,151  | 2,633  |
| Trade payables                               | 2,045  | 1,508  |
| Payable days                                 | 112    | 202    |
| Advances from Customers                      | 1,106  | 1,125  |
| Net Working Capital                          | (362)  | (585)  |

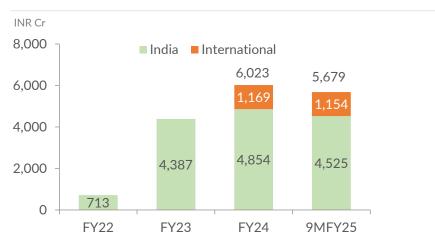
| Breakdown of Net Debt (INR Crore) | Dec-24 | Mar-24 |
|-----------------------------------|--------|--------|
| Term debt                         | 722    | 403    |
| Working capital related debt      | 24     | 77     |
| Total Debt                        | 746    | 480    |
| Less: Cash and Bank balance       | (571)  | (364)  |
| Net Debt                          | 175    | 116    |

- Net debt declined sequentially by ~INR 150 crore to INR 175 crore aided by
  - Receipt of Indemnity proceeds of INR 109 crore which was used to repay some of existing borrowings, and
  - Positive cash flow from operations
- Net working capital continues to remain negative at INR 362 crore as at December 2024

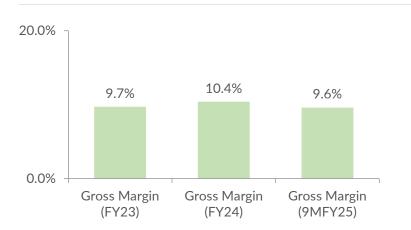
## Outlook

### EPC ORDERING GAINING TRACTION

### **Order Inflow**



### Domestic EPC has remained profitable in challenging times



















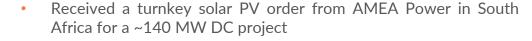
- Received LOI for largest BESS plant in India
- Received LOI for a PV project in Karnataka







Received order of 900 MW DC





Received a turnkey package for a 80 MW AC project from Energy Group in South Africa







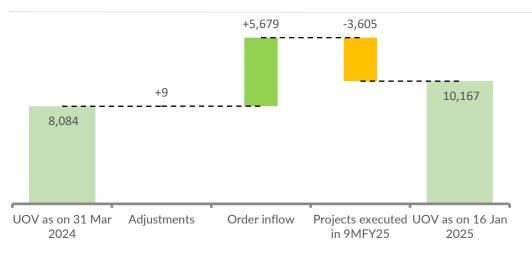
- Sterling and Wilson Solar Solutions, Inc (SWSS), the US step down subsidiary signed a MOU with the Government of the Federal Republic of Nigeria, along with its consortium partner Sun Africa in September 2022
- MOU is for the development, design, construction, and commissioning of solar PV power plants aggregating 961 MWp at five different locations in Nigeria along with battery energy storage systems (BESS) with total installed capacity of 455 MWh
- Final terms have been negotiated
- Procedural steps are in progress; Awaiting final contract signing

## Outlook

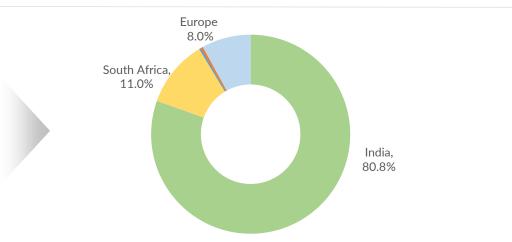
## STERLING & WILSON

### ORDER BOOK & PIPELINE

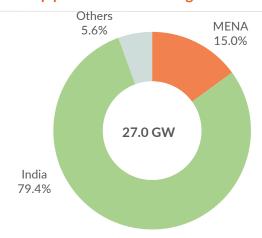
### **Unexecuted Order Value Movement**



### Gross UOV as on 16 January 2025



### **SWREL** Active **EPC** bid pipeline remains strong



### New order inflows are lumpy - Impacted by cyclicality and seasonality

| INR Cr | Q1    | Q2    | Q3    | Q4    | Total |
|--------|-------|-------|-------|-------|-------|
| FY20   | 1,629 | 1,057 | 1,070 | 987   | 4.743 |
| FY21   | 3,353 | 1,601 | -     | 1,820 | 6,774 |
| FY22   | 221   | 254   | -     | 244   | 719   |
| FY23   | -     | 1,858 | 364   | 2,165 | 4,387 |
| FY24   | 466   | 2,640 | 2,421 | 488   | 6,023 |
| FY25   | 2,170 | 2,044 | 1,465 |       | 5,679 |



### For further information, please contact:

| Company:                                       | Investor Relations Advisors :                      |  |  |
|--|--|--|--|
| Sterling and Wilson Renewable Energy Limited   | Strategic Growth Advisors Private Limited          |  |  |
|  |  |  |  |
| CIN: L74999MH2017PLC292281                     | CIN: U74140MH2010PTC204285                         |  |  |
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